

**MINUTES OF THE MEETING OF THE COUNCIL HELD ON WEDNESDAY, 19  
NOVEMBER 2014**

**COUNCILLORS**

**PRESENT** Ali Bakir (Mayor), Patricia Ekechi (Deputy Mayor), Abdul Abdullahi, Daniel Anderson, Dinah Barry, Chris Bond, Yasemin Brett, Alev Cazimoglu, Erin Celebi, Lee Chamberlain, Bambos Charalambous, Jason Charalambous, Lee David-Sanders, Dogan Delman, Nick Dines, Guney Dogan, Sarah Doyle, Christiana During, Nesimi Erbil, Turgut Esendagli, Peter Fallart, Krystle Fonyonga, Achilleas Georgiou, Alessandro Georgiou, Ahmet Hasan, Elaine Hayward, Robert Hayward, Ertan Hurer, Suna Hurman, Jansev Jemal, Doris Jiagge, Nneka Keazor, Adeline Kepez, Joanne Laban, Bernie Lappage, Michael Lavender, Dino Lemonides, Derek Levy, Mary Maguire, Donald McGowan, Andy Milne, Terence Neville OBE JP, Ayfer Orhan, Ahmet Oykenner, Anne-Marie Pearce, Daniel Pearce, Vicki Pite, Michael Rye OBE, George Savva MBE, Toby Simon, Alan Sitkin, Edward Smith, Andrew Stafford, Claire Stewart, Jim Steven, Doug Taylor, Haydar Ulus, Ozzie Uzoanya and Glynis Vince

**ABSENT** Katherine Chibah, Christine Hamilton, Eric Jukes and Rohini Simbodyal

**71**

**ELECTION (IF REQUIRED) OF THE CHAIR/DEPUTY CHAIR OF THE MEETING**

The election of a Chair/Deputy Chair was not required.

**72**

**MAYOR'S CHAPLAIN TO GIVE A BLESSING**

Rabi Sufrin, from the Enfield and Winchmore Hill Synagogue, gave the blessing.

**73**

**MAYOR'S ANNOUNCEMENTS IN CONNECTION WITH THE ORDINARY COUNCIL BUSINESS**

The Mayor thanked Rabi Sufrin for offering the blessing and made the following announcements:

**1. Update on Mayoral Engagements**

The Mayor advised that he had attended a number of events as part of a full diary of engagements since the last Council meeting. This had included:

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- An invitation from the Mayor of Bursa, as part of a visit to Turkey, to attend a performance by the Adoramus Choir from Enfield at a Turkish-English friendship concert and visit to Sariyer to meet the Mayor of one of Enfield's twin Councils.
- Attending the celebrations for the 100 hours volunteering awards and long service awards to officers who had worked over 25 years for the Council. In addition he highlighted the inspiration provided by young people within the Borough who had achieved their Duke of Edinburgh awards.

### **2. Remembrance Day events**

The Mayor advised that he was honoured to have attended both the Southgate and Enfield Remembrance Parades and Services as well as the Armistice Day Service at Broomfield Park and the Association of Jewish ex-service men and women Service at Southgate Synagogue. This had given him an opportunity to remember and reflect on all those who had given their lives in defence of others. He was also particularly honoured to have attended the Council's own Arctic Convoy commemoration at the Civic Centre and to have witnessed Frederick Thomson receive his Ushakov Medal from the Russian Military.

The Mayor ended his announcements by reminding all members that his Christmas Drinks reception would be taking place on Friday 19<sup>th</sup> December and by informing members that the meeting was being filmed by the Barnet Bugle, in accordance with the Council's policy on filming at meetings (Para 33 of the Council Procedure Rules).

### **74 MINUTES**

**AGREED** that the minutes of the Council meeting held on Wednesday 8<sup>th</sup> October 2014 be confirmed and signed as a correct record.

### **75 APOLOGIES**

Apologies for absence were received from Councillors Katherine Chibah, Christine Hamilton, Eric Jukes, & Rohini Simbodyal.

An apology for lateness was received from Councillor Turgut Esendagli.

### **76 DECLARATION OF INTERESTS**

The following interests were declared at the meeting:

Agenda Item 7: Opposition Business – Council approach to the delivery of new homes

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- Councillor Smith declared a Disclosable Pecuniary Interest as an employee of a Housing Association operating elsewhere in London. He withdrew from the meeting for the duration of this item and took no part in the debate or final decision.
- Councillor Fallart declared a non-pecuniary interest as a resident of Parsonage Lane, one of the seven small residential sites referred to in the Opposition Business Paper. He remained in the meeting and participated in the decision on this item.

### Agenda Item 9: Enfield 2017 – Transformation (Report No.104A & 105A)

- Councillor Achilleas Georgiou declared a Disclosable Pecuniary Interest due to the employment of a family member by one of the Council's partner organisations on the Transformation Programme. He withdrew from the meeting for the duration of this item and took no part in the discussion or decision made.
- Councillor Milne declared a Disclosable Pecuniary Interest due to his employment by an alternative supplier to one of the Council's partner organisations on the Transformation Programme. He withdrew from the meeting for the duration of this item and took no part in the discussion or decision made.
- Councillor Alessandro Georgiou declared an other pecuniary interest as a family member owned a small company providing IT Support Services. He remained in the meeting and participated in the discussion and decision on this item.

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### CHANGE IN ORDER OF BUSINESS

Before moving on, Councillor Elaine Hayward moved and Councillor Neville seconded a proposal to change the order of business on the agenda under paragraph 2.2 (page 4-5) of the Council's procedure rules to enable the meeting to take the following as the next item of business:

- Item 15.7: Motion in the names of Councillor Neville & Councillor Laban regarding the unlocking of park gates at night.

The proposed change in the order of agenda was not agreed. In accordance with section 15.4 of the Council Procedure Rules the Opposition Group requested a roll call vote, with the result as follows:

For: 21

Councillor Erin Celebi  
Councillor Lee Chamberlain  
Councillor Jason Charalambous  
Councillor Lee David-Sanders

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Councillor Don Delman  
Councillor Nick Dines  
Councillor Peter Fallart  
Councillor Alessandro Georgiou  
Councillor Elaine Hayward  
Councillor Robert Hayward  
Councillor Ertan Hurer  
Councillor Eric Jukes  
Councillor Joanne Laban  
Councillor Michael Lavender  
Councillor Andy Milne  
Councillor Terence Neville  
Councillor Ann Marie Pearce  
Councillor Michael Rye  
Councillor Edward Smith  
Councillor Jim Steven  
Councillor Glynis Vince

Against: 36

Councillor Abdul Abdullahi  
Councillor Daniel Anderson  
Councillor Dinah Barry  
Councillor Chris Bond  
Councillor Yasemin Brett  
Councillor Alev Cazimoglu  
Councillor Bambos Charalambous  
Councillor Guney Dogan  
Councillor Sarah Doyle  
Councillor Christiana During  
Councillor Pat Ekechi  
Councillor Nesimi Erbil  
Councillor Krystle Fonyonga  
Councillor Achilleas Georgiou  
Councillor Ahmet Hasan  
Councillor Suna Hurman  
Councillor Jansev Jemal  
Councillor Doris Jiagge  
Councillor Nneka Keazor  
Councillor Adeline Kepez  
Councillor Bernie Lappage  
Councillor Dino Lemonides  
Councillor Derek Levy  
Councillor Mary Maguire  
Councillor Don McGowan  
Councillor Ayfer Orhan  
Councillor Ahmet Oykener  
Councillor Vicki Pite  
Councillor George Savva  
Councillor Toby Simon

Councillor Alan Sitkin  
Councillor Andrew Stafford  
Councillor Claire Stewart  
Councillor Doug Taylor  
Councillor Haydar Ulus  
Councillor Ozzie Uzoanya

Abstention: 0

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**OPPOSITION BUSINESS - COUNCIL APPROACH TO THE DELIVERY OF NEW HOMES**

Councillor Neville introduced the issues paper, prepared by the Opposition Group. Issues highlighted were as follows:

1. The background to the issue being raised for debate had been the current housing crisis across London, which the Opposition Group felt had been aggravated by the Labour Government's:
  - record between 1997-2010 in building the fewest houses for public and private use since the 1920's; and
  - uncontrolled policy on immigration.
2. In terms of Enfield, the Opposition Group were looking to examine the record of the current Administration given what they felt to be the lack of progress on delivery of the following major housing development schemes, inherited from the previous Conservative Administration.
  - a. Meridian Water – concerns raised were as follows:
    - The lack of progress which it was felt had been made in preparing the site for redevelopment in terms of the acquisition of relevant land and the identification of a developer.
    - The delay in construction of the main highway, as a pre-requisite to progressing wider development of the site.
    - The need for action to be taken as soon as possible in order to facilitate the necessary acquisition of land, including use of compulsory purchase powers in order to secure the significant development opportunities presented across the site in terms of both housing and regeneration and in recognition of the increasing land costs.
  - b. Small Housing Sites – whilst supportive of the general purpose and nature of the overall programme concerns raised were as follows:
    - What was felt to be an unacceptably long delay in development on the seven small residential sites having commenced, given the timeline outlined within the paper for the design and planning process.

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- The need to ensure that adequate cost and programme monitoring arrangements were established for all estate regeneration and other housing schemes.
3. In addition, the paper raised a number of issues in relation to the Housing Gateway Scheme, with specific concerns as follows:
- The structure of the financial loan between the Council and Housing Gateway Company that had been set up to purchase and hold the properties, given it was being funded via the General Fund rather than Housing Revenue Account.
  - The detrimental impact of the scheme in terms of the local housing market and at limiting opportunities for those looking to purchase their own homes within the borough.
  - Whilst recognising the need for action to be taken to address the unprecedented levels of demand for social housing, it was felt the Housing Gateway scheme was wrong in principle and represented a financially imprudent approach given that it would not deliver any additional housing build.

As an outcome of the debate the Opposition were looking to highlight what they felt had been the limited progress made by the current Administration in terms of taking forward the housing development opportunities identified, with specific actions identified as a result in relation to:

- bringing forward a viable timescale in order to secure redevelopment of the Meridian Water site, with associated land acquisitions.
- Establishing appropriate monitoring systems for management of all housing and estate regeneration programmes moving forward.
- Abandoning the Housing Gateway Scheme and refocussing efforts on encouraging Housing Associations to develop additional social housing within the borough.
- Strengthening Council policies around encouraging relocation and rehousing outside of London.

Councillor Taylor, Leader of the Council, responded on behalf of the Majority Group, highlighting:

1. Whilst four “place shaping sites” had been inherited from the previous Conservative Administration for potential development, including Meridian Water, these had not had the necessary planning, detailed development or transport plans in place to enable the schemes to move forward.
2. In terms of Meridian Water, all that had been inherited by the current Administration was the draft Enfield Core Strategy, which they had formally adopted in November 2010. No land acquisition, remediation, transport, flood alleviation plans or Masterplan for the development had been in place, which were all key requirements for the development to move forward. These were now in place (following detailed negotiations

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with key partners) having secured the investment required for redevelopment of the Angel Road station and twin tracking along with development of the Meridian Boulevard (previously known as Causeway) in order to resolve access issues to the site.

3. The progress made by the current Administration in seeking to meet the increased demand for housing supply within the borough, despite consistent opposition from the Conservative Group with specific examples provided in relation to housing developments on the Cat Hill, Caterhatch Depot, Southgate Town Hall and Bury Street West Depot sites. Whilst the Opposition Group had also expressed concerns about the time taken to progress the Meridian Water development it was pointed out that these proposals had also been subject to a series of call-ins by the Opposition Group.
4. The need to recognise the previous Conservative Administration's weak record on housing provision within the borough against the current Administration's robust and commercially sound development plans that were now in the process of being delivered to increase and improve the quality of housing stock across the borough.

Other issues highlighted during the debate were as follows:

- (a) The concerns raised by the Opposition Group in relation to:
  - The lack of progress by the Council in acquiring land to secure the Meridian Water development and in passing, where required, the necessary compulsory purchase resolutions and in securing a development partner for the scheme. The complexities needing to be addressed in relation to the Meridian Water site and land ownership had been recognised but it was felt this should not have prevented action being taken before now to acquire the necessary land to support the redevelopment.
  - The cross party support for the twin tracking and Angel Road Station redevelopment but need to recognise the role of the Mayor for London and Greater London Authority in securing the necessary investment.
  - The length of time taken to secure planning permission and subsequent lack of progress in commencing development on the various small housing sites identified across the borough.
  - What was regarded as the detrimental impact of the Housing Gateway Scheme on the local housing market which it was felt not only placed the Council in direct and unfair competition with first time buyers and others seeking to own their own homes but also artificially inflated house prices across the borough.

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- The proposed mix of housing identified across the housing site developments and need to ensure the wider infrastructure impact of large scale housing developments on the surrounding areas, such as at Cat Hill, were fully recognised and taken into account.
  - The proposed impact of the Landlord Licensing Scheme on the private rented sector across the borough and rates currently being consulted upon within the Community Infrastructure Levy, in terms of attracting further development across the borough.
- (b) The need identified by members of the Majority Group:
- to recognise, in relation to the Meridian Water site, the co-ordinated and planned nature of the development programme which had been designed to deliver a viable and sustainable scheme through the following actions, in advance of the selection process for a development partner being concluded and the start of work on site, scheduled for 2015:
    - (i) securing the necessary inward investment for the rail and station development in order to provide the required transport infrastructure;
    - (ii) addressing concerns regarding the Deephams Sewage Plant;
    - (iii) addressing remediation and flood alleviation issues across the site;
    - (iv) undertaking detailed negotiations with landowners in order to acquire the necessary land in advance of any compulsory purchase orders being sought;
    - (v) preparation and approval of the required strategic planning framework and policies
  - To commend all members and officers involved in delivery of the Meridian Water development for their efforts and work in delivery of the scheme.
  - To recognise the progress made in delivery of housing developments on not only the small housing sites, but also Highmead and Ladderswood sites compared to the position inherited from the previous Conservative Administration.
  - To recognise the fact that it was the current Administration who were responsible for building the first new Council housing in the borough for over 40 years.
  - To highlight the innovative nature of the Housing Gateway Scheme and proposed establishment of a further new company (Enfield Innovation Ltd) to take forward the delivery of the wider housing development schemes. These had generated a large level of interest nationally and regionally including both the current



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Conservative led Government and Mayor for London and were seen as a key driver in addressing the current level of households being placed in temporary accommodation.

- To consider and recognise the background to the current housing crisis faced across outer London, which it was felt had been created by the Conservative led coalition Government's reforms to Housing Benefit and policy on funding for social housing along with the impact of the Right to Buy policies over previous years.

During the above debate the Mayor advised that the time available for Opposition Business had expired. In view of the nature of the discussion and number of members who had indicated they still wished to speak it was agreed that the time available should be extended for a further 15 minutes.

Councillor Neville summed up on behalf of the Opposition Group by highlighting what was felt to be the lack of any detailed explanation by the Majority Group for the limited progress made in delivery of housing development on the Meridian Water and small housing sites. It was felt the call-ins referred to during the debate had been fully justified and had not caused any significant delay in progress being made, with the Conservative record in terms of delivering the Highlands and Enfield Island developments and initiating the Ladderswood scheme cited as specific examples of what could be achieved.

In response Councillor Taylor highlighted what he felt to be the incoherent nature of the Opposition Business paper and the commitment of the Majority Group to ensure that the various housing schemes currently on track were delivered on the basis of a co-ordinated and commercially sound programme, having been subject to the required governance processes. For these reasons the recommendations in the Opposition Business paper were not supported.

As an outcome of the debate the Leader of the Opposition requested that a vote to be taken on the following recommendations within the Opposition Business Paper:

- (1) that officers be instructed to bring forward a report to an early meeting of the Cabinet to consider the making of a Compulsory Purchase Order under the Town and Country Planning Act 1990 in respect of such land as was required to secure the redevelopment of Meridian Water.
- (2) that officers be asked to bring to Cabinet a viable timescale for the redevelopment of the Meridian Water site, with critical points identified.
- (3) that as regards the estate regeneration programme and other housing developments the Council should immediately put in place appropriate systems to facilitate monitoring by Members and management of cost and other programme issues in a transparent way.

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- (4) that the Gateway Scheme be abandoned and that instead the Council should use such resources as it has, including Right to Buy receipts to encourage Housing Associations to develop additional low cost housing in the borough, so that in turn they could use their borrowing powers to lever in private finance to provide additional social housing in Enfield.
- (5) that the Council reviews and strengthens its policies on encouraging relocation and rehousing outside of London.

The above recommendations were put to the vote and not approved. In accordance with section 15.4 of the Council Procedure Rules the Opposition Group requested a roll call vote, with the result on each recommendation as follows:

For: 20

Councillor Erin Celebi  
Councillor Lee Chamberlain  
Councillor Jason Charalambous  
Councillor Lee David-Sanders  
Councillor Don Delman  
Councillor Nick Dines  
Councillor Peter Fallart  
Councillor Alessandro Georgiou  
Councillor Elaine Hayward  
Councillor Robert Hayward  
Councillor Ertan Hurer  
Councillor Joanne Laban  
Councillor Michael Lavender  
Councillor Andy Milne  
Councillor Terence Neville  
Councillor Ann Marie Pearce  
Councillor Daniel Pearce  
Councillor Michael Rye  
Councillor Jim Steven  
Councillor Glynis Vince

Against: 37

Councillor Abdul Abdullahi  
Councillor Daniel Anderson  
Councillor Dinah Barry  
Councillor Chris Bond  
Councillor Yasemin Brett  
Councillor Alev Cazimoglu  
Councillor Bambos Charalambous  
Councillor Guney Dogan  
Councillor Sarah Doyle  
Councillor Christiana During  
Councillor Pat Ekechi

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Councillor Nesimi Erbil  
Councillor Turgut Esendagli  
Councillor Krystle Fonyonga  
Councillor Achilleas Georgiou  
Councillor Ahmet Hasan  
Councillor Suna Hurman  
Councillor Jansev Jemal  
Councillor Doris Jiage  
Councillor Nneka Keazor  
Councillor Adeline Kepez  
Councillor Bernie Lappage  
Councillor Dino Lemonides  
Councillor Derek Levy  
Councillor Mary Maguire  
Councillor Don McGowan  
Councillor Ayfer Orhan  
Councillor Ahmet Oykenen  
Councillor Vicki Pite  
Councillor George Savva  
Councillor Toby Simon  
Councillor Alan Sitkin  
Councillor Andrew Stafford  
Councillor Claire Stewart  
Councillor Doug Taylor  
Councillor Haydar Ulus  
Councillor Ozzie Uzoanya

Abstention: 0

Councillor Smith declared a Disclosable Pecuniary Interest in this matter and withdrew from the meeting for the duration of the debate and decision on the item.

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#### **CHANGE IN ORDER OF BUSINESS**

Councillor Hurer moved and Councillor Neville seconded a proposal to change the order of business on the agenda under paragraph 2.2 (page 4-5) of the Council's procedure rules as follows:

- To consider Item 15.7 (Motion in the names of Councillor Neville & Councillor Laban regarding park gates) in advance of the next item of business.

The change in order of the agenda was not agreed after a vote, with the following result:

For: 21

Against: 36

Abstentions: 0

80

**BURY STREET WEST DEVELOPMENT OPTIONS FOR THE FORMER PARKS DEPOT SITE, N9**

Councillor Oykenor moved and Councillor Stafford seconded a report from the Director of Finance, Resources & Customer Services & Director of Health, Housing and Adult Social Care (No.115A) detailing development options for the Bury Street West former depot site.

NOTED

1. The development option set out in report had been agreed by Cabinet (12 November 14) with Council being asked to approve inclusion of the budget for the scheme within the Capital Programme.
2. Additional information in support of the scheme and budget requirement was contained in an accompanying report (No.116A) to be considered as Item 1 on the Part 2 Council agenda (Min.98 refers).
3. The context within which the development proposals had been developed which included not only the need to address housing demand within the borough but also the challenging financial constraints on the Council and need to generate income to support delivery of local services. Within this context the Bury Street West former depot site had been identified as surplus to the Council's requirements.
4. The development proposals considered in relation to potential use of the site, as detailed within section 5 of the report with the final preferred option approved by Cabinet detailed in section 4 of the report.
5. The preferred option had been based around a Private Rented Scheme (PRS) offering a mixed tenure residential development which it was felt would allow the Council to optimise housing numbers, financial returns whilst also providing environmental improvements.
6. Concerns expressed by local residents regarding the proposed development, as part of a deputation to Cabinet (12 November 14) would be considered as part of the process in seeking to engage the local community in development of the scheme and under the planning process.
7. Whilst not against the principle of development of the site, concerns were highlighted by the Opposition Group in relation to:
  - a. the level of financial risk associated with the preferred development option given the proposed mix of tenure and self build nature of the scheme;

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- b. the planning challenge in relation to the site being designated as Metropolitan Open Land;
- c. The need to fully engage and consult with local residents on development of proposals and design of the site;
- 8. The need, in response to the concerns raised, to recognise the delivery option agreed as the start of the development and consultation process and assurance provided in relation to the members of Planning Committee keeping an open mind when considering any subsequent planning application.

Following a further debate the recommendations in the report were put to the vote and agreed, as follows, with the following result:

For: 36

Against: 0

Abstentions: 21

### **AGREED**

- (1) To approve inclusion of a total budget of £33m (subject to consideration of the details within the accompanying Part 2 report) in the Council's Capital Programme for the delivery of the proposed housing scheme at the Bury Street West Depot.
- (2) To note that Cabinet had agreed:
  - (a) subject to Council approving the addition of the budget for the project in the Capital Programme in 1 above, to approve the budget for Stages 1 and 2 of the project and, approve the commencement of the procurement of consultants to prepare plans for the scheme as detailed within Part 2 of the report, and delegate approval for the appointment of consultants to the Cabinet Member for Housing and Regeneration in consultation with the Director of Health, Housing and Adult Social Care and the Director of Finance, Resources and Customer Services.
  - (b) To approve the details of the scheme and its expenditure with the approved total budget subject to a further report being submitted to Cabinet.
  - (c) To delegate authority to the Cabinet Member for Housing and Regeneration in consultation with the Director of Health, Housing and Adult Social Care and the Director of Finance, Resources and Customer Services to approve a mix of house types and tenure arrangements in advance of a planning application submission.
  - (d) To delegate authority to the Director of Health, Housing and Adult Social Care and the Director of Finance, Resources and Customer Services

and with the Assistant Director of Strategic Property Services to submit a planning application for the redevelopment of the site

- (e) To approve the commencement for the procurement of a developer/contractor to take forward a scheme on receipt of planning permission and award of contract will be subject to further Cabinet approval.
- (f) To note that a further in depth report would be provide updating on progress to date with development of the preferred delivery option.

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**CHANGE IN ORDER OF BUSINESS**

Councillor Elaine Hayward moved and Councillor Neville seconded a proposal to change the order of business on the agenda under paragraph 2.2 (page 4-5) of the Council's procedure rules as follows:

- To consider Item 15.7 (Motion in the names of Councillor Neville & Councillor Laban regarding the unlocking of park gates at night) in advance of the next item of business.

The change in order of the agenda was not agreed after a vote, with the following result:

For: 21

Against: 37

Abstentions: 0

**82**

**ENFIELD 2017 - TRANSFORMATION**

Councillor Stafford moved and Councillor Taylor seconded a report from the Chief Executive & Director of Finance Resources and Customer Services (No.104A) detailing the investment package that would support the technology and delivery partnership to achieve the Enfield 2017 programme and seeking approval to the addition of funding on the Council's Capital Programme.

NOTED

1. The Transformation Programme set out in the report had been approved by Cabinet (30 October 14) with Council now being asked to approve inclusion of the required investment within the Capital Programme.
2. Additional information in support of the Programme and investment requirement was contained in an accompanying report (No.105A) to be considered as Item 2 on the Part 2 Council agenda (Min.99 refers).
3. Whilst the Transformation Programme had been designed to assist the Council in addressing the challenging financial position faced by the

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organisation the fundamental principles underpinning the whole process had been:

- a. Enabling the Council to work in a new way and deliver services that could meet the demands being placed on the organisation in as sustainable, efficient, cost effective and local a way as possible;
  - b. To maximise synergies and design and provide services that would ensure the best service outcomes continued to be delivered for residents across the Borough, supported by a robust technology platform that would maximise service delivery at the first point of contact.
4. The progress made on development and implementation of the Transformation Programme following Cabinet approval of the Enfield 2017 vision in September 14, as detailed in section 3.4 of the report.
  5. The approach towards development and delivery of the technology platform as detailed in section 3.8 – 3.10 of the report, which would be based around a delivery partnership with Serco (as the Council's main IT provider).
  6. The cost benefit analysis undertaken in relation to the total investment required, as detailed in section 3.11 of the report.
  7. Whilst recognising the need to address the financial challenges faced by the Council and welcoming the approach towards the identification of efficiency savings, concerns were raised by the Opposition Group around what was felt to be the limited level of detail provided within the report in relation to:
    - a. the transparency of the governance arrangements in terms of future decisions on development of the programme under the partnership arrangements;
    - b. the proposals and future plans being developed under the specific workstreams within the Enfield 2017 programme along with timescales for delivery, planned consultation and staffing impact;
    - c. the proposals being designed to maximise income, agreed as one of the operating principles by Cabinet for Enfield 2017;
    - d. the basis of the delivery partnership agreement with Serco; and
    - e. the basis for the investment requirement identified in relation to the Enfield 2017 model and project plan for delivery of its key outcomes
  8. The need identified in response to the concerns raised to recognise the level of efficiency savings already delivered by the Council while seeking to protect services. Whilst this approach would need to continue, further funding reductions and increasing cost pressures would require the

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Council to look at working in new and innovative ways to ensure smarter use of budgets, buildings and staff. This would result in difficult decisions needing to be made about the provision of services and how these were delivered, which the Transformation Programme had been designed to address placing customer service and delivery at its forefront.

Following a short debate the recommendations in the report were put to the vote and agreed, with the following result:

For: 35  
Against: 0  
Abstentions: 20

During the debate on this item the Mayor left the meeting for a 5 minute period. The Deputy Mayor took over as chair for that period.

**AGREED** to approve, subject to noting the decisions made by Cabinet and contents of the Part 2 report (Min.99 refers), inclusion of the total investment of £16m over the next three and half years (with a minimum of £10.2m of this cost being capital funding) for Enfield 2017 within the Capital Programme and note that revenue costs of £5.8m would be funded by the earmarked reserves, as outlined in the 2013/14 outturn report considered at July Cabinet. These one-off costs will generate budget savings of £15m in 2015/16, an additional £7m in 2016/17 and then ongoing savings of 29m per annum from 2017/18.

Councillors Achilleas Georgiou and Milne declared a Disclosable Pecuniary Interest in this matter and both withdrew from the meeting for the duration of discussion and decision on the item.

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#### **CHANGE IN ORDER OF BUSINESS**

Councillor Stewart moved and Councillor Taylor seconded a proposal to change the order of business on the agenda under paragraph 2.2 (page 4-5) of the Council's procedure rules as follows:

- To consider Item 11 (Proposed Submission Central Leaside Area Action Plan) as the next item of business on the agenda.

The change in order of the agenda was agreed after a vote, with the following result:

For: 35  
Against: 0  
Abstentions: 19

Please note the minutes reflect the order in which the agenda items were dealt with at the meeting.



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**PROPOSED SUBMISSION CENTRAL LEESIDE AREA ACTION PLAN**

Councillor Sitkin moved and Councillor Savva seconded a report from the Director of Regeneration and Environment (No.85A) seeking approval of the proposed submission Central Leaside Area Action Plan and supporting documents.

**NOTED**

1. The recommendations within the report had been considered and referred onto Council for approval by Cabinet on 22 October 14.
2. The background to preparation of the Area Action Plan, as detailed in section 3 of the report.
3. The key projects that were relevant to Central Leaside and the wider area, as detailed within section 4.2 of the report, for which the Area Action Plan would provide the policy and planning delivery framework. These included not only the Meridian Water development but also significant changes to the transport infrastructure.
4. The thanks expressed to officers and other key stakeholders for their work in developing the Action Plan.
5. The next steps in the development of the Plan and submission process, as detailed in section 5 of the report, which would include a further period of public consultation on the proposed Submission Area Action Plan.

Following a short debate the recommendations in the report were approved unanimously, without a vote.

**AGREED**

- (1) To approve the Proposed Submission Central Leaside Area Action Plan for publication and thereafter a statutory period of public consultation and submission to the Secretary of State for public examination.
- (2) To note that Cabinet had:
  - (a) Agreed to delegate authority to the Cabinet Member for Economic Development to agree the publication of the Sustainability Appraisal and Equality Impact Assessment of the Proposed Submission Central Leaside Area Action Plan.
  - (b) Agreed to authorise the Director of Regeneration & Environment to make appropriate changes to the Submission version of the Central Leaside Area Action Plan and undertake any further consultation required, in the run up to and during the public examination process into the document, in response to representations received, requests from the Planning

Inspector, and emerging evidence, guidance or legal advice, with any changes of a substantive nature to be considered by the Local Plan Cabinet Sub-Committee.

**85**

**CHANGE IN ORDER OF BUSINESS**

Councillor Stewart moved and Councillor Brett seconded a proposal to change the order of business on the agenda under paragraph 2.2 (page 4-5) of the Council's procedure rules as follows:

- To consider Item 15.3 (Motion in the name of Councillor Stewart on Employment & Support Allowance) as the next item of business on the agenda.

The change in order of the agenda was agreed after a vote, with the following result:

For: 35  
Against: 0  
Abstentions: 21

Please note the minutes reflect the order in which the agenda items were dealt with at the meeting.

**86**

**MOTIONS**

Councillor Stewart moved and Councillor Abdullahi seconded the following motion:

“Enfield Council is extremely concerned about the Government's mismanagement of Employment and Support Allowance. Large backlogs, an increasing number of sanctions and poorly administered Work Capability Assessments are having a devastating effect on the most vulnerable in Enfield. The Leader of the Council is requested to write to the Secretary of State for Work and Pensions, Iain Duncan Smith, to raise our concerns.”

Once the motion had been formally moved and seconded, Councillor Elaine Hayward immediately moved and Councillor Laban seconded procedural motion 12.11 (d) “that the question be now put”. The Mayor put this straight to the vote and it was not agreed, with the following result:

For: 21  
Against: 36  
Abstentions: 0

The debate therefore continued and following a short discussion the motion was put to the vote and agreed with the following result:

For: 35  
Against: 19  
Abstentions: 0

**87**  
**DURATION OF COUNCIL MEETING**

The Mayor advised, at this stage of the meeting, that the time available to complete the agenda had now elapsed so Council Procedure Rule 8 would apply.

NOTED that in accordance with Council Procedure Rule 8 (page 4-8 – Part 4), the remaining items of business on the Council agenda were considered without debate.

**88**  
**ADOPTION OF DEVELOPMENT MANAGEMENT DOCUMENT**

RECEIVED a report from the Director – Regeneration & Environment (No.83A) seeking approval to the formal adoption of the Development Management Document.

NOTED that the Development Management Document had been considered and recommended on to Council for formal adoption as part of Enfield's Local Plan by Cabinet on 22 October 14.

**AGREED to**

- (1) To note receipt of the Planning Inspector's final report, attached as Appendix 1 of the report, which had concluded that the Development Management Document was 'sound' and legally compliant, in accordance with Government Legislation.
- (2) To formally adopt the Development Management Document to form part of Enfield's Local Plan.

**89**  
**HEALTH & WELL-BEING BOARD - AMENDMENT TO MEMBERSHIP & TERMS OF REFERENCE**

RECEIVED a report from the Director of Health, Housing and Adult Social Care (No.121) seeking approval to changes in the membership and Terms of Reference for the Health & Well-Being Board.

NOTED that the proposed changes had been considered and approved for recommendation on to Council by the Health & Well-Being Board on 16 October 14. They had also been subject to consideration by the Members & Democratic Services Group on 4 November 14.

**AGREED** to approve the following changes to the Health & Wellbeing Board membership and terms of reference (as detailed within Appendix A of the report):

- (1) To create a vice-chair position to be filled by the chair of the Enfield Clinical Commissioning Group.
- (2) To grant Board membership, without voting rights, to each of the three local NHS Trusts as provider of health services in Enfield: Royal Free London NHS Foundation Trust, North Middlesex University Hospital NHS Trust, Barnet, Enfield & Haringey Mental Health NHS Trust.
- (3) To alter the membership of the Board from the four Cabinet Members listed under the existing terms of reference to the following four current Cabinet Member representatives:
  - Cabinet member for Health & Adult Social Care
  - Cabinet member for Education, Children's Services & Protection;
  - Cabinet member for Culture, Sport, Youth & Public Health;
  - Leader of the Council
- (4) To reflect the change in title from Joint Director of Public Health to Director of Public Health and 3 year term of office for the Elected Representative of the Third Sector (to expire April 2016), as detailed on the amendment sheet tabled at the meeting.

**90**

**REFERENCE FROM THE MEMBERS & DEMOCRATIC SERVICES GROUP  
- ESTABLISHMENT OF REMUNERATION COMMITTEE**

RECEIVED a report from the Director of Finance, Resources and Customer Services (No.122) seeking approval to the establishment of a Remuneration Committee.

NOTED the proposed change had been considered and approved for recommendation to Council by the Members & Democratic Services Group on 4 November 14.

**AGREED** to approve:

- (1) with effect from 20th November 2014, the establishment of a Remuneration Committee as a freestanding Committee appointed by Council, with the Terms of Reference detailed in section 3.7 of the report.
- (2) the Terms of Reference for the Audit Committee being amended, as detailed in section 3.8 of the report, to reflect the change in (1) above.

91

**COUNCILLORS' QUESTION TIME (TIME ALLOWED - 30 MINUTES)**

1.1. Urgent Questions

The Mayor informed Council of the receipt of two urgent questions from Councillor Neville the first relating to the Council's contract with Serco and the second to consultation on the Council Tax Reduction Scheme. Members were advised that having considered the reasons for urgency, the Mayor had decided not to accept submission of the questions under the urgency procedure.

1.2. Questions by Councillors

NOTED the fifty four questions on the Council agenda and written responses provided by the relevant Cabinet Member.

92

**MOTIONS**

The following motions listed on the agenda lapsed due to lack of time:

1.1 In the name of Councillor Neville:

"The Council welcomes the completion of the purchase of the Barnet and Chase Farm Hospitals NHS Trust by the Royal Free London NHS Foundation Trust.

The Council shares both, the Royal Free's assessment that the site needs to be redeveloped and it's acknowledgement that parts of the site are "no longer suitable for the delivery of modern health care". The council is anxious however to see that the £100million of government investment in the site is **actually delivered**, and as quickly as possible. It looks forward to working with the Royal Free Trust to secure this much needed and long overdue redevelopment, for the benefit of Enfield residents."

1.2 In the name of Councillor Neville:

"The Council calls upon the Cabinet to implement Labour's election pledge "to encourage residents to shop locally" by firstly implementing a 20 minute free parking at Pay and Display bays in town centres, and secondly ensuring that in designing the Cycle Enfield project existing on-street parking spaces are not reduced."

1.3 In the name of Councillor Alessandro Georgiou

"Enfield Council welcomes the Care Act 2014 and funding that the government has provided to support vulnerable people and mandates the Cabinet Member for Health and Adult Social Care to commission a

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report into the implications of the act and how we will support vulnerable adults in future years, This report must be published by May 2015.”

### 1.4 In the name of Councillor Alessandro Georgiou

“Whilst we recognise under paragraph 33 part 4 of the constitution filming is permitted at public council meetings, transparency is vital in a democracy.

We ask Enfield Council with this in mind to place at minimal cost cameras to record full Council Meetings and to publish the recording onto the Enfield Council website.”

### 1.5 In the name of Councillor Taylor:

“Between 2010/11 - 2015/16 London local government has had a real term reduction in core funding of a reduction of £2.6 billion. For the 3 years to 2018-19 core funding will fall by a further £1 billion in real terms.

Enfield has suffered its share of these pressures and cuts to support, exacerbated by the problems of dampening. This costs Enfield over £10 million per year and is programmed to continue. With fair funding Enfield services would be much more insulated from Government cuts.

Residents in Enfield deserve better from central Government and Enfield Council will do all it can to:

- Secure a fairer distribution of resources
- Engage with residents on this injustice
- Encourage local MPs to support the ‘Enfield case’
- Work with other authorities that suffer dampening to challenge this unfairness”

### 1.6 In the names of Councillor Neville & Councillor Laban:

“The council deplores the decision of Cllr Bond Cabinet Member for Environment to authorise the borough’s parks to remain unlocked at night without any proper consultation with Friends Groups, or more particularly the police, having regard to the obvious implications for criminal behaviour.

Whilst welcoming Cllr Bond’s decision at the meeting of the Overview & Scrutiny Committee to delay the implementation so that proper consultation could take place, in the light of the public outcry, the council now instructs the Cabinet Member to abandon this senseless proposal.”

**93**

## **COMMITTEE MEMBERSHIPS**

**AGREED** to confirm the following changes to committee memberships:

- (1) Audit Committee - Councillor Jiagge to replace Councillor Hamilton
- (2) Pension Fund Board - Councillor Barry to replace Councillor Cazimoglu
- (3) Planning Committee - Councillor Jemal to replace Councillor Hamilton
- (4) Remuneration Committee (see Min.90 above) - 2 names to be notified by Majority Group & 1 name to be notified by Opposition Group.

**94**

**NOMINATIONS TO OUTSIDE BODIES**

**AGREED** to confirm the following nominations on outside bodies:

- (1) Council of Governors, Royal Free Hospital NHS Foundation Trust - Councillor Orhan to be appointed as the Council nominated representative

**95**

**CALLED IN DECISIONS**

None received.

**96**

**DATE OF NEXT MEETING**

NOTED that the next meeting of the Council would be held at 7.00pm on Wednesday 28 January 2014 at the Civic Centre.

As this was scheduled to be the final Council meeting before the Christmas and New Year break the Mayor took the opportunity to wish all members and officers a Merry Christmas and Happy New Year.

**97**

**EXCLUSION OF THE PRESS & PUBLIC**

**AGREED** to pass a resolution under Section 100A(4) of the Local Government Act 1972 to exclude the press and public from the meeting for the items of business listed on part 2 of the agenda on the grounds that they involved the disclosure of exempt information as defined in paragraph 3 (information relating to the financial or business affairs of any particular person – including the authority holding that information) of Part 1 of Schedule 12A to the Act (as amended by the Local Government (Access to Information) (Variation) Order 2006).

**98**

**BURY STREET WEST DEVELOPMENT OPTIONS FOR THE FORMER PARKS DEPOT SITE, N9**

RECEIVED a report from the Director of Finance, Resources & Customer Services and Director of Health, Housing & Adult Social Care (No. 116A) providing additional information in support of the development option and Capital investment requirements for the site.

NOTED

1. the report had been submitted for consideration in conjunction with Report 115A on the Part 1 Agenda. (Min.80 refers) following its approval by Cabinet on 12 November 14.
2. the content of the report, thereby confirming inclusion of the budget for the project on the Council's Capital Programme
3. that subject to Council approving inclusion of the scheme within the Capital Programme, Cabinet had agreed to approve an initial budget of £2.4m (as part of the overall £33m scheme cost) and authorise the project to proceed, with further expenditure of the remaining budget subject to a further report for Cabinet.
4. Cabinet had approved in principle the acquisition of the property at Bury Street West listed in the report subject to agreement with the owners and to delegate authority to the Cabinet Member for Finance and Director of Finance, Resources and Customer Services to negotiate and agree the necessary Heads of Terms.
5. Cabinet had agreed that the initial budget be used to appoint consultants to assist in preparing scheme designs, feasibility studies, other investigations, site preparation and public consultation in order to support preparation and submission of a planning application and appropriate documents to assist in the procurement of a developer/contractor and for land assembly purposes, as required.

(Exempt information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information)) of Schedule 12A to the Local Government Act 1972 as amended).

**99**

**ENFIELD 2017 TRANSFORMATION**

RECEIVED the report of the Chief Executive and Director of Finance, Resources & Customer Services (No.105A) providing additional information in support of the investment package and delivery partnership to support the Enfield 2017 programme.



NOTED

1. the report had been submitted for consideration in conjunction with Report 104A on the Part 1 Agenda. (Min.82 refers) following approval by Cabinet on 30 October 14.
2. the contents of the report, thereby confirming inclusion of the investment for the programme within the Council's Capital Programme.

(Exempt information as defined in Paragraph 3 (information relating to the financial or business affairs of any particular person (including the authority holding that information)) of Schedule 12A to the Local Government Act 1972 as amended).

Councillors Achilleas Georgiou and Milne declared Disclosable Pecuniary Interests in this item. As the matter was dealt with under the guillotine they did not withdraw from the meeting but took no part in dealing with the report.